



NALCO

Expensive valuation

Company background: The government of India is divesting 10% stake in Nalco via an OFS at ₹40/share (a 9.6% discount to its closing price as on March 14, 2013). Nalco, a Navratna company, is India's third largest aluminium producer. The company has Asia's largest integrated aluminium complex. The company engages into alumina refining (capacity - 2.1mn tonnes), aluminium smelting (capacity - 0.7mn tonnes) and power generation (capacity - 1,200MW). The company has a captive bauxite mine at Panchpatmalli with a mining capacity of 6.3mn tonnes p.a. The company also sells excess power. Nalco exports its products to South East Asia, Far East, Indian subcontinent, Gulf, China and the U.S.

Aluminium business continues to make losses: At current aluminium price of US\$2,000-2,100/tonne, we expect Nalco to make losses on its Aluminium business. Moreover, prices of key inputs such as coal, caustic soda, CP coke, aluminium fluoride etc continue to remain high. Hence, we expect Nalco to operate its aluminium smelters at lower utilization levels during FY2013-14.

Coal supply issues to continue: Nalco has been facing coal supply issues, which disrupted its operations in the past few quarters. The company sources its annual coal requirement from Mahanadi Coalfields Ltd., but the supply is not evenly distributed. In our view, any disturbance in coal supply would increase the company's dependence on imported or external coal (which is very expensive compared to linkage coal), thereby negatively affecting its margins.

No clarity on timelines for production from Utkal coal block: Nalco has been allotted Utkal-E coal block which has estimated reserves of 70mn tonnes. Currently, there is no clarity on land acquisition for coal block. Although Nalco expects to commence production from this mine by end of CY2013, our recent experience suggests that it could take a much longer time to acquire land and sign the mining lease with the state government.

Outlook and valuation: Nalco's earnings over the past 6-8 quarters have remained very volatile. Although Nalco has captive bauxite mines, the cost of aluminium production remains very high on account of high power costs. Further, there is lack of clarity over the company's future expansion plans. At the OFS price, Nalco is trading at 7.4x FY2013E and 5.2x FY2014E EV/EBITDA, which is at a significant premium compared to its peers. Hence, we recommend investors to avoid subscribing to Nalco OFS.

Key financials (Standalone)

| Y/E March (₹ cr) | FY11 | FY12 | FY13E | FY14E |
|------------------|-------|--------|--------|-------|
| Net sales | 5,959 | 6,500 | 6,630 | 8,357 |
| % chg | 17.9 | 9.1 | 2.0 | 26.0 |
| Net profit | 1,069 | 871 | 548 | 840 |
| % chg | 31.3 | (18.5) | (37.1) | 53.3 |
| FDEPS (₹) | 4.1 | 3.4 | 2.1 | 3.3 |
| OPM (%) | 26.7 | 17.5 | 11.4 | 14.5 |
| P/E (x) | 9.6 | 11.8 | 18.8 | 12.3 |
| P/BV (x) | 0.9 | 0.9 | 0.9 | 0.8 |
| RoE (%) | 9.9 | 7.4 | 4.6 | 6.9 |
| RoCE (%) | 10.2 | 5.5 | 2.0 | 5.0 |
| EV/Sales (x) | 0.9 | 8.0 | 0.8 | 0.8 |
| EV/EBITDA (x) | 3.3 | 4.7 | 7.4 | 5.2 |
| | | | | |

Source: Company, Angel Research

AVOID

Issue Open: March 15, 2013 Issue Close: March 15, 2013

Issue Details

Face Value: ₹5

Present Eq. Paid-up Capital: ₹1,288cr

Offer Size: 25.8cr Shares

Post Eq. Paid-up Capital: ₹1,288cr

Issue size (amount): ₹1,031cr

OFS Floor Price: ₹40

Post-issue implied mkt cap: ₹10,308cr

Promoters holding Pre-Issue: 87.2%

Promoters holding Post-Issue: 77.2%

Post Issue Shareholding Pattern

| Promoters Group | 77.2 |
|--------------------------------------|------|
| MF/Banks/Indian Fls/FIIs/Public & | |
| Others | 22.8 |
| | |

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Company Background

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Issue Details

The Promoter (Government of India), proposes to sell 12,88,61,925 equity shares of the face value of ₹5 each with an option to sell an additional 12,88,61,925 equity shares of the face value of ₹5 each collectively aggregating to approximately 10% of the total paid up equity share capital of the company. Nalco has fixed the OFS floor price at ₹40 per share (at a 9.6% discount to its closing price as on March 14, 2013).

Exhibit 1: Shareholding Pattern

| Danitian Jama | Pre-Issu | е | Post-Issu | Post-Issue | | |
|-----------------------------|----------------|------|----------------|------------|--|--|
| Particulars | No. of shares | (%) | No. of shares | (%) | | |
| Promoter and promoter group | 2,24,60,63,363 | 87.2 | 1,98,83,39,512 | 77.2 | | |
| Total public holding | 33,11,75,149 | 12.8 | 58,88,99,000 | 22.8 | | |
| Total | 2,57,72,38,512 | 100 | 2,57,72,38,512 | 100 | | |

Source: Company, Angel Research



Investment rationale

Aluminium business continues to make losses

At current aluminium price of US\$2,000-2,100/tonne, we expect Nalco to make losses on its Aluminium business. Moreover, prices of key inputs such as coal, caustic soda, CP coke, aluminium fluoride etc continue to remain high. Hence, we expect Nalco to operate its aluminium smelters at lower utilization levels during FY2013-14.

300 242 250 193 200 150 100 50 0 (22)(16)(50)(19)(53)(100)(89)(150)(153)(200)4QFY11 1QFY12 2QFY12 3QFY12 4QFY12 1QFY13 2QFY13 3QFY13 ■Aluminium EBIT

Exhibit 2: Aluminium business continues to make losses

Source: Company, Angel Research

Coal supply issues to continue

Nalco has been facing coal supply issues, which disrupted its operations in the past few quarters. The company sources its annual coal requirement from Mahanadi Coalfields Ltd., but the supply is not evenly distributed. In our view, any disturbance in coal supply would increase the company's dependence on imported or external coal (which is very expensive compared to linkage coal), thereby negatively affecting its margins.

No clarity on timelines for production from Utkal coal block

Nalco has been allotted Utkal-E coal block which has estimated reserves of 70mn tonnes. Currently, there is no clarity on land acquisition for coal block. Although Nalco expects to commence production from this mine by end of CY2013, our recent experience suggests that it could take a much longer time to acquire land and sign the mining lease with the state government.

Limited growth visibility

There is little clarity on Nalco's proposed expansion plans, as they are in various stages of financial closure and significant progress is yet to be made.



Outlook and valuation

Nalco's earnings over the past 6-8 quarters have remained very volatile. Although Nalco has captive bauxite mines, the cost of aluminium production remains very high on account of high power costs. Further, there is lack of clarity over the company's future expansion plans. At the OFS price, Nalco is trading at 7.4x FY2013E and 5.2x FY2014E EV/EBITDA, which is at a significant premium compared to its peers. Hence, we recommend investors to avoid subscribing to Nalco OFS.



Profit & loss statement (Standalone)

| Y/E March (₹ cr) | FY09 | FY10 | FY11 | FY12 | FY13E | FY14E |
|-----------------------------|--------|--------|-------|--------|--------|-------|
| Net Sales | 5,095 | 5,055 | 5,959 | 6,500 | 6,630 | 8,357 |
| Other operating income | - | 119 | 98 | 111 | 136 | 149 |
| Total operating income | 5,095 | 5,174 | 6,057 | 6,612 | 6,766 | 8,506 |
| % chg | 2.1 | 1.6 | 17.1 | 9.2 | 2.3 | 25.7 |
| Total Expenditure | 3,401 | 4,071 | 4,464 | 5,473 | 6,013 | 7,298 |
| Net Raw Materials | 585 | 808 | 704 | 1,034 | 1,094 | 1,254 |
| Other Mfg costs | 1,562 | 2,124 | 1,765 | 2,197 | 3,070 | 3,802 |
| Personnel | 771 | 813 | 961 | 1,035 | 1,153 | 1,239 |
| Other | 483 | 326 | 1,033 | 1,208 | 696 | 1,003 |
| EBITDA | 1,694 | 1,102 | 1,592 | 1,139 | 753 | 1,208 |
| % chg | (23.7) | (34.9) | 44.4 | (28.5) | (33.9) | 60.4 |
| (% of Net Sales) | 33.2 | 21.8 | 26.7 | 17.5 | 11.4 | 14.5 |
| Depreciation& Amortisation | 272 | 319 | 422 | 467 | 500 | 557 |
| EBIT | 1,421 | 783 | 1,170 | 673 | 253 | 651 |
| % chg | (26.7) | (44.9) | 49.5 | (42.5) | (62.4) | 157.4 |
| (% of Net Sales) | 27.9 | 15.5 | 19.6 | 10.3 | 3.8 | 7.8 |
| Interest & other Charges | 4 | 2 | 0 | 1 | 6 | 2 |
| Other Income | 496 | 374 | 353 | 542 | 548 | 586 |
| Recurring PBT | 1,913 | 1,155 | 1,524 | 1,214 | 794 | 1,235 |
| % chg | (23.2) | (39.6) | 31.9 | (20.3) | (34.6) | 55.5 |
| Extraordinary Inc/(Expense) | 14 | - | - | (22) | - | - |
| PBT (reported) | 1,927 | 1,155 | 1,524 | 1,192 | 794 | 1,235 |
| Tax | 655 | 341 | 455 | 342 | 246 | 395 |
| (% of PBT) | 34.0 | 29.5 | 29.8 | 28.7 | 31.0 | 32.0 |
| PAT (reported) | 1,272 | 814 | 1,069 | 850 | 548 | 840 |
| PAT after MI (reported) | 1,272 | 814 | 1,069 | 850 | 548 | 840 |
| ADJ. PAT | 1,258 | 814 | 1,069 | 871 | 548 | 840 |
| % chg | (24.0) | (35.3) | 31.3 | (18.5) | (37.1) | 53.3 |
| (% of Net Sales) | 24.7 | 16.1 | 17.9 | 13.4 | 8.3 | 10.1 |
| Basic EPS (₹) | 4.9 | 3.2 | 4.1 | 3.4 | 2.1 | 3.3 |
| Fully Diluted EPS (₹) | 4.9 | 3.2 | 4.1 | 3.4 | 2.1 | 3.3 |
| % chg | (24.0) | (35.3) | 31.3 | (18.5) | (37.1) | 53.3 |



Balance sheet (Standalone)

| Y/E March (₹ cr) | FY09 | FY10 | FY11 | FY12 | FY13E | FY14E |
|-----------------------------|--------|--------|--------|--------|--------|--------|
| SOURCES OF FUNDS | | | | | | |
| Equity Share Capital | 644 | 644 | 1,289 | 1,289 | 1,289 | 1,289 |
| Reserves & Surplus | 9,126 | 9,751 | 9,876 | 10,426 | 10,613 | 11,061 |
| Shareholders Funds | 9,770 | 10,396 | 11,165 | 11,715 | 11,902 | 12,350 |
| Total Loans | - | - | - | - | - | - |
| Other long-term liabilities | - | - | 270 | 280 | 280 | 280 |
| Deferred Tax Liability | 621 | 661 | 693 | 849 | 849 | 849 |
| Total Liabilities | 10,391 | 11,056 | 12,128 | 12,844 | 13,030 | 13,479 |
| APPLICATION OF FUNDS | - | - | - | - | - | - |
| Gross Block | 9,900 | 11,018 | 12,076 | 13,659 | 14,709 | 16,409 |
| Less: Acc. Depreciation | 5,868 | 6,182 | 6,583 | 7,046 | 7,546 | 8,103 |
| Net Block | 4,032 | 4,836 | 5,494 | 6,612 | 7,162 | 8,306 |
| Capital Work-in-Progress | 2,868 | 2,243 | 1,707 | 684 | 584 | 284 |
| Goodwill | - | - | - | - | - | - |
| Investments | 896 | 987 | 1,332 | 754 | 754 | 754 |
| Current Assets | 4,529 | 5,210 | 5,589 | 6,269 | 6,006 | 5,611 |
| Cash | 2,869 | 3,152 | 3,795 | 4,168 | 3,952 | 3,218 |
| Loans & Advances | 616 | 786 | 612 | 750 | 750 | 750 |
| Other | 1,044 | 1,272 | 1,183 | 1,351 | 1,303 | 1,643 |
| Current liabilities | 1,933 | 2,220 | 2,821 | 2,677 | 2,677 | 2,677 |
| Net Current Assets | 2,596 | 2,990 | 2,768 | 3,592 | 3,329 | 2,934 |
| Othe long-term assets | - | - | 827 | 1,201 | 1,201 | 1,201 |
| Mis. Exp. not written off | - | - | - | - | - | - |
| Total Assets | 10,391 | 11,056 | 12,128 | 12,844 | 13,030 | 13,479 |



Cash flow statement (Standalone)

| Y/E March (₹ cr) | FY09 | FY10 | FY11 | FY12 | FY13E | FY14E |
|--------------------------------|---------|-------|-------|-------|-------|---------|
| Profit before tax | 1,927 | 1,155 | 1,524 | 1,197 | 794 | 1,235 |
| Depreciation | 273 | 319 | 422 | 467 | 500 | 557 |
| Change in Working Capital | 361 | (20) | 288 | (397) | 47 | (339) |
| Others | 60 | 9 | (56) | (77) | - | - |
| Direct taxes paid | 682 | 292 | 548 | 304 | 246 | 395 |
| Cash Flow from Operations | 1,938 | 1,172 | 1,630 | 886 | 1,095 | 1,057 |
| (Inc.)/ Dec. in Fixed Assets | (2,211) | (678) | (833) | (181) | (950) | (1,400) |
| (Inc.)/ Dec. in Investments | - | - | - | - | - | - |
| (Inc.)/ Dec. in loans and adv. | - | - | - | - | - | - |
| Others | 13 | 84 | 65 | - | - | - |
| Cash Flow from Investing | (2,198) | (593) | (768) | (181) | (950) | (1,400) |
| Inc./(Dec.) in loans | - | - | - | - | - | - |
| Dividend | - | - | - | 416 | 361 | 392 |
| Others | 388 | 303.8 | 219 | 15 | - | - |
| Cash Flow from Financing | (388) | (304) | (219) | (430) | (361) | (392) |
| Inc./(Dec.) in Cash | (647) | 275 | 642 | 275 | (216) | (734) |
| Opening Cash balances | 3,516 | 2,878 | 3,152 | 3,794 | 4,168 | 3,952 |
| Closing Cash balances | 2,869 | 3,152 | 3,794 | 4,168 | 3,952 | 3,218 |



Key ratios

| Y/E March | FY09 | FY10 | FY11 | FY12 | FY13E | FY14E |
|------------------------------|-------|-------|-------|-------|-------|-------|
| Valuation Ratio (x) | | | | | | |
| P/E (on FDEPS) | 8.2 | 12.7 | 9.6 | 11.8 | 18.8 | 12.3 |
| P/CEPS | 6.7 | 9.1 | 6.9 | 7.8 | 9.8 | 7.4 |
| P/BV | 1.1 | 1.0 | 0.9 | 0.9 | 0.9 | 0.8 |
| Dividend yield (%) | 3.1 | 1.6 | 2.2 | 2.5 | 3.0 | 3.3 |
| EV/Sales | 1.3 | 1.2 | 0.9 | 8.0 | 0.8 | 0.8 |
| EV/EBITDA | 3.9 | 5.6 | 3.3 | 4.7 | 7.4 | 5.2 |
| EV/Total Assets | 0.6 | 0.6 | 0.4 | 0.4 | 0.4 | 0.5 |
| Per Share Data (₹) | | | | | | |
| EPS (Basic) | 4.9 | 3.2 | 4.1 | 3.4 | 2.1 | 3.3 |
| EPS (fully diluted) | 4.9 | 3.2 | 4.1 | 3.4 | 2.1 | 3.3 |
| Cash EPS | 6.0 | 4.4 | 5.8 | 5.1 | 4.1 | 5.4 |
| DPS | 1.3 | 0.6 | 0.9 | 1.0 | 1.2 | 1.3 |
| Book Value | 37.9 | 40.3 | 43.3 | 45.5 | 46.2 | 47.9 |
| Dupont Analysis | | | | | | |
| EBIT margin | 27.9 | 15.5 | 19.6 | 10.3 | 3.8 | 7.8 |
| Tax retention ratio (%) | 66.0 | 70.5 | 70.2 | 71.3 | 69.0 | 68.0 |
| Asset turnover (x) | 1.4 | 1.2 | 1.2 | 1.1 | 0.9 | 1.0 |
| ROIC (Post-tax) | 25.8 | 13.4 | 17.2 | 8.1 | 2.5 | 5.5 |
| Cost of Debt (Post Tax) | - | - | - | - | - | - |
| Leverage (x) | - | - | - | - | - | - |
| Operating ROE | 25.8 | 13.4 | 17.2 | 8.1 | 2.5 | 5.5 |
| Returns (%) | | | | | | |
| ROCE (Pre-tax) | 14.3 | 7.3 | 10.2 | 5.5 | 2.0 | 5.0 |
| Angel ROIC (Pre-tax) | 39.1 | 18.6 | 24.1 | 11.2 | 3.5 | 7.9 |
| ROE | 13.6 | 8.1 | 9.9 | 7.4 | 4.6 | 6.9 |
| Turnover ratios (x) | | | | | | |
| Asset Turnover (Gross Block) | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Inventory / Sales (days) | 55 | 65 | 62 | 64 | 64 | 64 |
| Receivables (days) | 2 | 13 | 7 | 8 | 8 | 8 |
| Payables (days) | 717 | 718 | 0 | 0 | 0 | 0 |
| WC cycle (ex-cash) (days) | (5) | (27) | 22 | 71 | 73 | 64 |
| Solvency ratios (x) | | | | | | |
| Net debt to equity | (0.4) | (0.4) | (0.5) | (0.4) | (0.4) | (0.3) |
| Net debt to EBITDA | (2.2) | (3.8) | (3.2) | (4.3) | (6.2) | (3.3) |

March 14, 2013



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| Disclosure of Interest Statement | Nalco |
|--|-------|
| 1. Analyst ownership of the stock | No |
| 2. Angel and its Group companies ownership of the stock | No |
| 3. Angel and its Group companies' Directors ownership of the stock | No |
| 4. Broking relationship with company covered | No |
| | |

Note: We have not considered any Exposure below ₹1 lakh for Angel, its Group companies and Directors



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