

Kaynes Technology India Limited

Incorporated in 2008, Kaynes Technology India Limited (KTIL) is a leading end-toend and IoT solutions-enabled integrated electronics manufacturing company. The company having capabilities across the entire spectrum of electronics system design Issue Details and manufacturing ("ESDM") services. Company operates under four different Face Value: ₹10 business verticals namely (1) OEM – Turnkey Solutions – Box Build (2) OEM – Turnkey Solutions - Printed Circuit Board Assemblies (3) ODM (4) Product Engineering and IoT Solutions. Company also work with its five subsidiaries, which caters to varying Offer for Sale: ₹ 327.82cr customer needs and demands. It has manufacturing facilities across India in the states of Karnataka, Haryana, Himachal Pradesh, Tamil Nadu, and Uttarakhand. As Fresh issue: ₹ 530cr of June 30, 2022, company works with over 871 vendors and sources materials from various regions including North America, Europe, and Singapore as well as locally within India.

Positives: (a) Internet of Things ("IoT") solutions enabled integrated electronics Price Band: ₹559 - ₹587 manufacturing player with end-to-end capabilities across the Electronics System Design and Manufacturing spectrum. (b) Diversified business model with application Lot Size: 25shares and in multiple thereafter across industry verticals. (c) Strong and consistent financial performance. (d) Experienced management team, promoters and financial investors and stakeholders.

Investment concerns: (a) Company is generating majority of its revenue from its top 10 customer only. (b) Increasing competition in the electronics system design and Promoters holding Pre-Issue: 79.78% manufacturing industry. (c) Any slowdown, shutdown or disruption in its manufacturing facilities.

Outlook & Valuation: In terms of valuations, the post-issue P/E works out to 69x *Calculated on lower price band FY22 EPS (at the upper end of the issue price band) which is in line with its peers like ** Calculated on upper price band Syrma SGS Technology Limited and Amber Enterprises India Limited. Further, Kaynes Technology India Limited has better revenue growth/PAT of CAGR of 38% and 111% respectively. As the future growth of the company is currently factored in its price, we believe this valuation is at reasonable levels. Thus, we recommend a **NEUTRAL** rating on the issue.

Key Financials

Y/E March (₹ cr)	FY2020	FY2021	FY2022
Net Sales	368.2	420.6	706.2
% chg	-	14.2	67.9
Net Profit	9.4	9.7	41.7
% chg	-	4.0	328.2
EBITDA (%)	11.2	9.7	13.3
EPS (Rs)	1.6	1.7	7.2
P/E (x)	308.2	296.2	69.2
P/BV (x)	33.1	24.5	16.8
ROE (%)	9.1	7.0	20.6
ROCE (%)	12.4	10.5	20.1
EV/EBITDA	86.0	86.8	38.2
EV/Sales	9.7	8.4	5.1

Source: Company RHP, Angel Research

NEUTRAL

Issue Open: November 10, 2022 Issue Close: November 14, 2022

Present Eq. Paid up Capital: ₹ 49.1cr

Post Eq. Paid up Capital: ₹ 58.1cr

Issue size (amount): ₹857.82cr

Post-issue mkt. cap: * ₹3,275cr - ** ₹3,413cr

Promoters holding Post-Issue: 68.81%

,	Book Building	
)	QIBs	50% of issue
	Non-Institutional	15% of issue
	Retail	35% of issue

Post Issue Shareholding Pattern **Promoters** 63.8% **Public** 36.2%

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Company background

The Company was incorporated on March 28, 2008 at Mysore, Karnataka as a private limited company with the name 'Kaynes Technology India Private Limited' and subsequently, the name of the Company was changed to 'Kaynes Technology India Limited. They have experience in providing conceptual design, process engineering, integrated manufacturing and life-cycle support for major players in the automotive, industrial, aerospace and defence, outer-space, nuclear, medical, railways, Internet of Things ("IoT"), Information Technology ("IT") and other segments. Their operations comply with global standards and their facilities have 10 global accreditations, making them the most certified ESDM company in India.

Kaynes classify their operations under the following business verticals:

- 1. OEM Turnkey Solutions -Box Build ("OEM Box Build").
- OEM Turnkey Solutions Printed Circuit Board Assemblies ("PCBAs") ("OEM – Turnkey Solutions").
- 3. Original Design Manufacturer ("ODM").
- **4.** Product Engineering and IoT Solutions.

Kaynes operates 8 strategically located manufacturing facilities across India in the states of Karnataka, Haryana, Himachal Pradesh, Tamil Nadu, and Uttarakhand. In the 3 months ended June 30, 2022, they served 229 customers in 21 countries globally and multiple industry verticals such as automotive, aerospace and defense, industrial, railways, medical and IT / ITES.

Issue details

The IPO Size for the company is ₹857.82 Cr, which include fresh offering of ₹530.00 Cr and offer for sale (OFS) aggregated upto ₹327.82 Cr.

Pre & Post Shareholding

No of shares	(Pre-issue)	%	(Post-issue)	%
Promoter & Promoter Gp.	39,184,484	79.78%	37,099,820	63.81%
Public	9,929,052	20.22%	21,042,677	36.19%
Total	49,113,536	100.0%	58,142,497	100.0%

Source: Company, Angel Research



Objectives of the Offer

- Repayment/ prepayment, in full or part, of certain borrowings availed by the company.
- Funding capital expenditure towards expansion of the existing manufacturing facility at Mysore, Karnataka, and near the existing manufacturing facility at Manesar, Haryana.
- Investment in the wholly owned Subsidiary, Kaynes Electronics Manufacturing Private Limited, for setting up a new facility at Chamarajanagar, Karnataka.
- Funding working capital requirements of the Company.
- General corporate purposes.

Key Management Personnel

- Ramesh Kunhikannan is the Promoter and Managing Director of the company. He has been associated with the company since incorporation. He has over 33 years of experience in the electronic manufacturing services industry. He oversees the management function of the company and together with their senior management is responsible for the implementation of strategy in respect of such management function.
- Savitha Ramesh is the Promoter, Chairperson and Whole-time Director
 of the company. She has over 25 years of experience in electronic
 manufacturing services industry.
- Jairam Paravastu Sampath is the Whole-time Director and Chief Financial Officer of the company. He has been associated with the company since 2011. He has over 30 years of experience in manufacturing, operations, sales and marketing.
- Anup Kumar Bhat is the Independent Director of the company. He has been associated with the company since 2022. He has several years of experience and was previously associated with the Ashok Leyland.



Financial Summary

Income Statement (Consolidated)

Y/E March (₹ cr)	FY2020	FY2021	FY2022
Total operating income	368.2	420.6	706.2
% chg	-	14.2	67.9
Total Expenditure	326.9	379.7	612.6
Cost of materials consumed	260.34	282.30	493.11
Changes in Inventories	-18.66	3.82	-3.68
Employee benefits expense	42.43	45.90	60.24
Other expenses	42.79	47.72	62.91
EBITDA	41.3	40.9	93.7
% chg	-	-1.1	129.1
(% of Net Sales)	11.2	9.7	13.3
Depreciation& Amortization	8.4	10.1	13.2
EBIT	33.0	30.8	80.5
% chg	-	-6.5	161.3
(% of Net Sales)	8.9	7.3	11.4
Finance costs	23.6	24.0	25.6
Other income	1.9	4.0	4.1
(% of Sales)	0.5	1.0	0.6
Recurring PBT	11.3	10.9	59.0
% chg	-	-3.6	442.9
Share of reinstated	-	-	-
Exceptional item	-	-	-
Tax	1.9	1.1	17.4
PAT (reported)	9.4	9.7	41.7

Source: Company, Angel Research



Balance Sheet (Consolidated)

SOURCES OF FUNDS Equity Share Capital 6.8 6.8 46.2 Other equity (Retained Earning) 95.9 131.9 156.4 Shareholders' Funds 102.7 138.7 202.6 Non-Controlling interest 0.5 0.9 1.1 Total Loans 143.8 139.5 169.5 Other liabilities 19.6 14.9 27.3 Total Liabilities 266.7 293.9 400.5 APPLICATION OF FUNDS *** Property, plant and equipment 50.2 57.1 64.0 Capital work-in-progress 5.0 1.0 4.4 Intangible assets 4.5 12.7 29.0 Intangible under development 7.0 11.6 3.9 Rights-of-Use Assets 8.6 7.9 18.1 Goodwill 2.3 2.3 2.3 Current Assets 290.5 319.2 486.4 Inventories 151.1 163.9 226.4 Trade receivables 93.6 121.7 197.7	balance Sheet (Consolidated)					
Equity Share Capital 6.8 6.8 46.2 Other equity (Retained Earning) 95.9 131.9 156.4 Shareholders' Funds 102.7 138.7 202.6 Non-Controlling interest 0.5 0.9 1.1 Total Loans 143.8 139.5 169.5 Other liabilities 19.6 14.9 27.3 Total Liabilities 266.7 293.9 400.5 APPLICATION OF FUNDS Value 50.2 57.1 64.0 Capital work-in-progress 5.0 1.0 4.4 Intangible assets 4.5 12.7 29.0 Intangible under development 7.0 11.6 3.9 Rights-of-Use Assets 8.6 7.9 18.1 Goodwill 2.3 2.3 2.3 Current Assets 290.5 319.2 486.4 Inventories 151.1 163.9 226.4 Trade receivables 93.6 121.7 197.7 CCE 0.7 3.1	Y/E March (₹ cr)	FY2020	FY2021	FY2022		
Other equity (Retained Earning) 95.9 131.9 156.4 Shareholders' Funds 102.7 138.7 202.6 Non-Controlling interest 0.5 0.9 1.1 Total Loans 143.8 139.5 169.5 Other liabilities 19.6 14.9 27.3 Total Liabilities 266.7 293.9 400.5 APPLICATION OF FUNDS Value Value <t< td=""><td>SOURCES OF FUNDS</td><td></td><td></td><td></td></t<>	SOURCES OF FUNDS					
Shareholders' Funds 102.7 138.7 202.6 Non-Controlling interest 0.5 0.9 1.1 Total Loans 143.8 139.5 169.5 Other liabilities 19.6 14.9 27.3 Total Liabilities 266.7 293.9 400.5 APPLICATION OF FUNDS Variabilities 36.7 40.0 Capital work-in-progress 5.0 1.0 4.4 Intangible assets 4.5 12.7 29.0 Intangible under development 7.0 11.6 3.9 Rights-of-Use Assets 8.6 7.9 18.1 Goodwill 2.3 2.3 2.3 Current Assets 290.5 319.2 486.4 Inventories 151.1 163.9 226.4 Trade receivables 93.6 121.7 197.7 CCE 0.7 3.1 6.9 Bank balances other than CCE 11.5 11.2 14.7 Loans and deposits 5.1 1.8 1.7	Equity Share Capital	6.8	6.8	46.2		
Non-Controlling interest 0.5 0.9 1.1 Total Loans 143.8 139.5 169.5 Other liabilities 19.6 14.9 27.3 Total Liabilities 266.7 293.9 400.5 APPLICATION OF FUNDS Variable Under Liabilities 50.2 57.1 64.0 Capital work-in-progress 5.0 1.0 4.4 Intangible assets 4.5 12.7 29.0 Intangible under development 7.0 11.6 3.9 Rights-of-Use Assets 8.6 7.9 18.1 Goodwill 2.3 2.3 2.3 Current Assets 290.5 319.2 486.4 Inventories 151.1 163.9 226.4 Trade receivables 93.6 121.7 197.7 CCE 0.7 3.1 6.9 Bank balances other than CCE 11.5 11.2 14.7 Loans and deposits 5.1 1.8 1.7 Other financial assets 0.7	Other equity (Retained Earning)	95.9	131.9	156.4		
Total Loans 143.8 139.5 169.5 Other liabilities 19.6 14.9 27.3 Total Liabilities 266.7 293.9 400.5 APPLICATION OF FUNDS Property, plant and equipment 50.2 57.1 64.0 Capital work-in-progress 5.0 1.0 4.4 Intangible assets 4.5 12.7 29.0 Intangible under development 7.0 11.6 3.9 Rights-of-Use Assets 8.6 7.9 18.1 Goodwill 2.3 2.3 2.3 Current Assets 290.5 319.2 486.4 Inventories 151.1 163.9 226.4 Trade receivables 93.6 121.7 197.7 CCE 0.7 3.1 6.9 Bank balances other than CCE 11.5 11.2 14.7 Loans and deposits 5.1 1.8 1.7 Other financial assets 0.7 0.2 0.3 Other current assets 27.6	Shareholders' Funds	102.7	138.7	202.6		
Other liabilities 19.6 14.9 27.3 Total Liabilities 266.7 293.9 400.5 APPLICATION OF FUNDS SPRICE TURDS Property, plant and equipment 50.2 57.1 64.0 Capital work-in-progress 5.0 1.0 4.4 Intangible assets 4.5 12.7 29.0 Intangible under development 7.0 11.6 3.9 Rights-of-Use Assets 8.6 7.9 18.1 Goodwill 2.3 2.3 2.3 Current Assets 290.5 319.2 486.4 Inventories 151.1 163.9 226.4 Trade receivables 93.6 121.7 197.7 CCE 0.7 3.1 6.9 Bank balances other than CCE 11.5 11.2 14.7 Loans and deposits 5.1 1.8 1.7 Other financial assets 0.7 0.2 0.3 Other current assets 27.6 17.3 38.7	Non-Controlling interest	0.5	0.9	1.1		
Total Liabilities 266.7 293.9 400.5 APPLICATION OF FUNDS Froperty, plant and equipment 50.2 57.1 64.0 Capital work-in-progress 5.0 1.0 4.4 Intangible assets 4.5 12.7 29.0 Intangible under development 7.0 11.6 3.9 Rights-of-Use Assets 8.6 7.9 18.1 Goodwill 2.3 2.3 2.3 Current Assets 290.5 319.2 486.4 Inventories 151.1 163.9 226.4 Trade receivables 93.6 121.7 197.7 CCE 0.7 3.1 6.9 Bank balances other than CCE 11.5 11.2 14.7 Loans and deposits 5.1 1.8 1.7 Other financial assets 0.7 0.2 0.3 Other current assets 27.6 17.3 38.7 Current Liability 111.4 125.5 221.9 Net Current Assets 10	Total Loans	143.8	139.5	169.5		
APPLICATION OF FUNDS Property, plant and equipment 50.2 57.1 64.0 Capital work-in-progress 5.0 1.0 4.4 Intangible assets 4.5 12.7 29.0 Intangible under development 7.0 11.6 3.9 Rights-of-Use Assets 8.6 7.9 18.1 Goodwill 2.3 2.3 2.3 Current Assets 290.5 319.2 486.4 Inventories 151.1 163.9 226.4 Trade receivables 93.6 121.7 197.7 CCE 0.7 3.1 6.9 Bank balances other than CCE 11.5 11.2 14.7 Loans and deposits 5.1 1.8 1.7 Other financial assets 0.7 0.2 0.3 Other current assets 27.6 17.3 38.7 Current Liability 111.4 125.5 221.9 Net Current Assets 10.0 7.6 14.4	Other liabilities	19.6	14.9	27.3		
Property, plant and equipment 50.2 57.1 64.0 Capital work-in-progress 5.0 1.0 4.4 Intangible assets 4.5 12.7 29.0 Intangible under development 7.0 11.6 3.9 Rights-of-Use Assets 8.6 7.9 18.1 Goodwill 2.3 2.3 2.3 Current Assets 290.5 319.2 486.4 Inventories 151.1 163.9 226.4 Trade receivables 93.6 121.7 197.7 CCE 0.7 3.1 6.9 Bank balances other than CCE 11.5 11.2 14.7 Loans and deposits 5.1 1.8 1.7 Other financial assets 0.7 0.2 0.3 Other current assets 27.6 17.3 38.7 Current Liability 111.4 125.5 221.9 Net Current Assets 179.0 193.7 264.5 Other Non-Current Asset 10.0 7.6 14.	Total Liabilities	266.7	293.9	400.5		
Capital work-in-progress 5.0 1.0 4.4 Intangible assets 4.5 12.7 29.0 Intangible under development 7.0 11.6 3.9 Rights-of-Use Assets 8.6 7.9 18.1 Goodwill 2.3 2.3 2.3 Current Assets 290.5 319.2 486.4 Inventories 151.1 163.9 226.4 Trade receivables 93.6 121.7 197.7 CCE 0.7 3.1 6.9 Bank balances other than CCE 11.5 11.2 14.7 Loans and deposits 5.1 1.8 1.7 Other financial assets 0.7 0.2 0.3 Other current assets 27.6 17.3 38.7 Current Liability 111.4 125.5 221.9 Net Current Assets 179.0 193.7 264.5 Other Non-Current Assets 10.0 7.6 14.4	APPLICATION OF FUNDS					
Intangible assets 4.5 12.7 29.0 Intangible under development 7.0 11.6 3.9 Rights-of-Use Assets 8.6 7.9 18.1 Goodwill 2.3 2.3 2.3 Current Assets 290.5 319.2 486.4 Inventories 151.1 163.9 226.4 Trade receivables 93.6 121.7 197.7 CCE 0.7 3.1 6.9 Bank balances other than CCE 11.5 11.2 14.7 Loans and deposits 5.1 1.8 1.7 Other financial assets 0.7 0.2 0.3 Other current assets 27.6 17.3 38.7 Current Liability 111.4 125.5 221.9 Net Current Assets 179.0 193.7 264.5 Other Non-Current Asset 10.0 7.6 14.4	Property, plant and equipment	50.2	57.1	64.0		
Intangible under development 7.0 11.6 3.9 Rights-of-Use Assets 8.6 7.9 18.1 Goodwill 2.3 2.3 2.3 Current Assets 290.5 319.2 486.4 Inventories 151.1 163.9 226.4 Trade receivables 93.6 121.7 197.7 CCE 0.7 3.1 6.9 Bank balances other than CCE 11.5 11.2 14.7 Loans and deposits 5.1 1.8 1.7 Other financial assets 0.7 0.2 0.3 Other current assets 27.6 17.3 38.7 Current Liability 111.4 125.5 221.9 Net Current Assets 179.0 193.7 264.5 Other Non-Current Asset 10.0 7.6 14.4	Capital work-in-progress	5.0	1.0	4.4		
Rights-of-Use Assets 8.6 7.9 18.1 Goodwill 2.3 2.3 2.3 Current Assets 290.5 319.2 486.4 Inventories 151.1 163.9 226.4 Trade receivables 93.6 121.7 197.7 CCE 0.7 3.1 6.9 Bank balances other than CCE 11.5 11.2 14.7 Loans and deposits 5.1 1.8 1.7 Other financial assets 0.7 0.2 0.3 Other current assets 27.6 17.3 38.7 Current Liability 111.4 125.5 221.9 Net Current Assets 179.0 193.7 264.5 Other Non-Current Asset 10.0 7.6 14.4	Intangible assets	4.5	12.7	29.0		
Goodwill 2.3 2.3 2.3 Current Assets 290.5 319.2 486.4 Inventories 151.1 163.9 226.4 Trade receivables 93.6 121.7 197.7 CCE 0.7 3.1 6.9 Bank balances other than CCE 11.5 11.2 14.7 Loans and deposits 5.1 1.8 1.7 Other financial assets 0.7 0.2 0.3 Other current assets 27.6 17.3 38.7 Current Liability 111.4 125.5 221.9 Net Current Assets 179.0 193.7 264.5 Other Non-Current Asset 10.0 7.6 14.4	Intangible under development	7.0	11.6	3.9		
Current Assets 290.5 319.2 486.4 Inventories 151.1 163.9 226.4 Trade receivables 93.6 121.7 197.7 CCE 0.7 3.1 6.9 Bank balances other than CCE 11.5 11.2 14.7 Loans and deposits 5.1 1.8 1.7 Other financial assets 0.7 0.2 0.3 Other current assets 27.6 17.3 38.7 Current Liability 111.4 125.5 221.9 Net Current Assets 179.0 193.7 264.5 Other Non-Current Asset 10.0 7.6 14.4	Rights-of-Use Assets	8.6	7.9	18.1		
Inventories 151.1 163.9 226.4 Trade receivables 93.6 121.7 197.7 CCE 0.7 3.1 6.9 Bank balances other than CCE 11.5 11.2 14.7 Loans and deposits 5.1 1.8 1.7 Other financial assets 0.7 0.2 0.3 Other current assets 27.6 17.3 38.7 Current Liability 111.4 125.5 221.9 Net Current Assets 179.0 193.7 264.5 Other Non-Current Asset 10.0 7.6 14.4	Goodwill	2.3	2.3	2.3		
Trade receivables 93.6 121.7 197.7 CCE 0.7 3.1 6.9 Bank balances other than CCE 11.5 11.2 14.7 Loans and deposits 5.1 1.8 1.7 Other financial assets 0.7 0.2 0.3 Other current assets 27.6 17.3 38.7 Current Liability 111.4 125.5 221.9 Net Current Assets 179.0 193.7 264.5 Other Non-Current Asset 10.0 7.6 14.4	Current Assets	290.5	319.2	486.4		
CCE 0.7 3.1 6.9 Bank balances other than CCE 11.5 11.2 14.7 Loans and deposits 5.1 1.8 1.7 Other financial assets 0.7 0.2 0.3 Other current assets 27.6 17.3 38.7 Current Liability 111.4 125.5 221.9 Net Current Assets 179.0 193.7 264.5 Other Non-Current Asset 10.0 7.6 14.4	Inventories	151.1	163.9	226.4		
Bank balances other than CCE 11.5 11.2 14.7 Loans and deposits 5.1 1.8 1.7 Other financial assets 0.7 0.2 0.3 Other current assets 27.6 17.3 38.7 Current Liability 111.4 125.5 221.9 Net Current Assets 179.0 193.7 264.5 Other Non-Current Asset 10.0 7.6 14.4	Trade receivables	93.6	121.7	197.7		
Loans and deposits 5.1 1.8 1.7 Other financial assets 0.7 0.2 0.3 Other current assets 27.6 17.3 38.7 Current Liability 111.4 125.5 221.9 Net Current Assets 179.0 193.7 264.5 Other Non-Current Asset 10.0 7.6 14.4	CCE	0.7	3.1	6.9		
Other financial assets 0.7 0.2 0.3 Other current assets 27.6 17.3 38.7 Current Liability 111.4 125.5 221.9 Net Current Assets 179.0 193.7 264.5 Other Non-Current Asset 10.0 7.6 14.4	Bank balances other than CCE	11.5	11.2	14.7		
Other current assets 27.6 17.3 38.7 Current Liability 111.4 125.5 221.9 Net Current Assets 179.0 193.7 264.5 Other Non-Current Asset 10.0 7.6 14.4	Loans and deposits	5.1	1.8	1.7		
Current Liability 111.4 125.5 221.9 Net Current Assets 179.0 193.7 264.5 Other Non-Current Asset 10.0 7.6 14.4	Other financial assets	0.7	0.2	0.3		
Net Current Assets 179.0 193.7 264.5 Other Non-Current Asset 10.0 7.6 14.4	Other current assets	27.6	17.3	38.7		
Other Non-Current Asset 10.0 7.6 14.4	Current Liability	111.4	125.5	221.9		
	Net Current Assets	179.0	193.7	264.5		
Total Assets 266.7 293.9 400.5	Other Non-Current Asset	10.0	7.6	14.4		
	Total Assets	266.7	293.9	400.5		

Source: Company, Angel Research



Cashflow Statement (Consolidated)

Y/E March (₹cr)	FY2020	FY2021	FY2022
Operating profit	42.7	44.2	96.7
Net changes in working capital	4.4	-13.7	-74.2
Cash generated from operations	47.1	30.5	22.5
Direct taxes paid (net of refunds)	-1.9	-2.8	-1.4
Net cash flow from operating activities	45.2	27.7	21.1
Purchase of fixed assets	-31.2	-25.0	-42.2
Interest Received	0.8	0.7	1.1
Others	20.5	0.2	-3.3
Cash Flow from Investing	-9.9	-24.1	-44.5
Proceeds from borrowings	7.9	-11.7	17.9
Repayment from borrowings	-19.8	7.3	12.2
Interest expense	-23.6	-24.0	-25.6
Others*	0.0	27.0	22.8
Cash Flow from Financing	-35.4	-1.3	27.2
Inc./(Dec.) in Cash	-0.1	2.3	3.8
Opening Cash balances	0.8	0.7	3.1
Closing Cash balances	0.7	3.1	6.9

Source: Company, Angel Research

Key Ratios

Y/E March	FY2020	FY2021	FY2022
Valuation Ratio (x)			
P/E (on FDEPS)	308.2	296.2	69.2
P/BV	33.1	24.5	16.8
EV/Sales	9.7	8.4	5.1
EV/EBITDA	86.0	86.8	38.2
Per Share Data (Rs)			
EPS (Basic)	1.9	2.0	8.5
EPS (fully diluted)	1.6	1.7	7.2
Book Value	17.8	24.0	35.0
Returns (%)			
ROE	9.1	7.0	20.6
ROCE	12.4	10.5	20.1
Turnover ratios (x)			
Receivables (days)	92.8	105.6	102.2
Inventory (days)	149.8	142.2	117.0
Payables (days)	91.3	82.8	84.8
Working capital cycle (days)	151.3	165.0	134.4

Source: Company, Angel Research;



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